



บริษัท อามา มารีน จำกัด (มหาชน)
AMA MARINE PUBLIC CO., LTD.

Registration No. 0107559000231

- Translation -

**Minutes of the 2026 Annual General Meeting of Shareholders
AMA Marine Public Company Limited**

Date, Time and Venue AMA Marine Public Company Limited (“Company”) held the 2026 Annual General Meeting of Shareholders on Thursday, April 23, 2026, at 14.00 hrs., at Meeting Room Diamond 3-4, 3rd Fl. Avani Ratchada Hotel Bangkok, No. 1 Ratchadapisek Road, Din Daeng Sub-district, Din Daeng District, Bangkok 10400 Thailand.

Directors Attending the Meeting

- | | |
|---|--|
| 1. Mr. Chaiwat Thongkamkun | Chairman of the Board / Independent Director |
| 2. Mr. Manit Nitiprateep | Independent Director / Director / Chairman of the Audit Committee / Chairman of Nomination and Remuneration Committee |
| 3. Mr. Pisan Ratchakitprakarn | Director / Managing Director / Member of the Nomination and Remuneration Committee / Member of the Executive Committee / Authorized Director |
| 4. Mr. Sakchai Ratchakitprakarn | Director / Assistant to Managing Director – Accounting & Finance / Chairman of the Risk Management Committee / Secretary |
| 5. Mr. Choosak Pooshutvanitshakul | Director / Chairman of Executive Committee / Authorized Director |
| 6. Mr. Asdsathai Rattanadilok Na Phuket | Director / Independent Director / Member of the Audit Committee / Member of the Nomination and Remuneration Committee |
| 7. Mrs. Pittimart Sanguansook | Director / Independent Director / Member of the Audit Committee / Member of the Nomination and Remuneration Committee |
| 8. Ms. Pakjira Ratchakitprakarn | Director / Member of the Executive Committee / Authorized Director |
| 9. Mr. Rangsun Puangprang | Director / Member of the Executive Committee / Authorized Director |
| 10. Mr. Chaiwat Lertvanarin | Director |

The Company had 10 directors, and all directors attended the Meeting, which was equivalent to 100 percent of the total number of directors.

Legal Advisors Attending the Meeting

- | | |
|------------------------------|--------------------------------|
| 1. Mr. Chatiporn Baramee | Legal Advisory Council Limited |
| 2. Ms. Sisira Jitjingjai | Legal Advisory Council Limited |
| 3. Mr. Kwanmuang Changtragul | Legal Advisory Council Limited |

Auditors Attending the Meeting

- | | |
|--------------------------|-------------------------------------|
| 1. Ms. Sunee Khunjamnong | D I A International Audit Co., Ltd. |
|--------------------------|-------------------------------------|

Preliminary Proceedings:

Mr. Chaiwat Thongkamkun, Chairman of the Board of the Directors, performed as the Chairman of the Meeting (“**Chairman**”) and appointed Ms. Somruthai Sengsri as the Meeting Moderator.

In this 2026 Annual General Meeting of Shareholders, there were 16 shareholders attending in person, and 30 shareholders attending in proxy. Therefore, there were 46 shareholders in total attending the Meeting, both in person and in proxy, representing 365,638,461 shares equivalent to 70.5979 percent of the Company’s total issued shares. Thus, the quorum was attained according to the Articles of Association of the Company.

In order to comply with good guidelines in conducting the Annual General Meeting of Shareholders, legal advisors performed the duty of witness for vote counting. For transparency in case of any disputes arising, Mr. Nithikorn Lakkasorn, a proxy holder of Mr. Apichai Tanadkij, voluntarily served as the vote counter.

The Meeting Moderator then explained the voting methods to the Meeting, which could be summarized as follows:

Vote Casting

1. To cast a vote in the Meeting, each shareholder had their vote (s) equaling the number of shares held, by which one vote equaled one share.
2. For voting on each agenda item, the Chairman would ask if there were any shareholders who *disapprove* or *abstain* from voting. The shareholders who disapproved or abstained from voting would be requested to raise their hands and cast their votes on the ballot provided by the staff at registration. The Chairman would instruct the staff to collect the ballots of those shareholders who disapproved or abstained from voting for counting. For shareholders who did not raise their hands or submit a ballot, the Company would consider them to have approved the resolution as proposed by the Chairman.

Nonetheless, for the voting in agenda item 4 regarding the consideration and approval of the election of directors who retired by rotation, the staff would collect the ballots from all shareholders, regardless of whether they voted to approve, disapprove or abstain, in order to ensure the Meeting was conducted in accordance with good corporate governance principles. If no shareholder raised any objection, the Company would deem that the Meeting had approved the

resolution as proposed by the Chairman, except where the shareholders had previously voted to disapprove or abstain through a proxy form, in which case the Company had already recorded such votes. In a case where a shareholder had appointed a proxy to attend the Meeting on his/her behalf had already specified the voting instructions for each agenda item, such proxy would not receive a ballot to vote, and the system would count the votes in accordance with the shareholder's instructions in all respects.

For shareholders or proxies who had registered but had not yet voted and could not attend the Meeting until the end, the Company requested cooperation from such shareholders or proxies to submit ballots for all remaining agenda items by casting votes in advance and delivering such votes to the staff for recording the votes on each agenda item of the Meeting. In a case where a shareholder or a proxy attended the Meeting, and the proxy had been instructed to vote according to the shareholder's wishes as stated in the proxy form, the Company would record the vote as specified in the proxy form in advance for convenience of the proxies, without requiring the proxy to cast votes on the ballot personally.

Vote Counting

1. Under Clause 33 of Articles of Association of the Company, in a general case, the resolution would be passed by the majority vote of shareholders who attended the meeting and cast the votes. If the votes were equal, the Chairman of the Meeting would have a casting vote.
2. To count the votes for each agenda item, the Company would count only the votes cast to disapprove and/or abstain and deduct such votes from the total shares of shareholders who attended the Meeting and cast their votes. The remaining would be considered as the votes of approval, including the votes already cast by the proxy who voted in the proxy form, which had been recorded in advance.
3. In announcing the voting result, the Company would specify the votes cast to approve, disapprove, and abstain. The Company would count the approve and disapprove votes as percentage and use such for the base of calculation.

Nonetheless, for the vote casting for Agenda item 5: To consider and approve the remuneration of the Board of Directors and the Sub-Committee for the year 2026, the Company would count the votes cast to approve, disapprove and abstain as percentages and use such for the base of calculation.

Each agenda item would use the total number of shares of the latest attending shareholders. Therefore, the number of attending shareholders at the Meeting might change and not be equal. In this regard, shareholders who did not agree or abstained from voting after the Company's staff had announced the results would not have their votes counted again. This included cases where the ballots were invalid, namely, 1) voting for more than one type of vote at the same time, except in the case of foreign shareholders who had appointed a Custodian in Thailand to be a share depository and keeper; 2) revising or crossing out of the vote without the signature of the shareholders or proxies; 3) damaged ballots that could not be read.

In this regard, the Company requested collecting all ballots for every agenda item when the Meeting had finished for the purpose of voting verification and transparency in the voting process.

Making Opinions and Queries

Before voting on each agenda item, the Chairman of the Meeting would provide an opportunity for attendees to express opinions and raise queries relevant to that specific agenda item, as appropriate. For opinion or queries that were not related to the agenda item under consideration, shareholders were kindly requested to raise them under “Other Matters” at the end of the meeting. Shareholders were kindly requested to keep their questions and comments concise and to refrain from raising repetitive issues, in order to allow other shareholders the opportunity to exercise their rights. The Company appreciates shareholders’ cooperation in ensuring that the Meeting proceeds smoothly and is conducted within the allotted timeframe.

If a shareholder wishes to ask questions or raise queries, please write your question or comment on the paper provided and raise your hand so that the staff may collect it and forward it to the meeting moderator. Accordingly, the shareholder is requested to state his or her full name and indicate whether they are attending the Meeting as a shareholder or as a proxy holder on the provided paper.

Thereafter, the meeting moderator would read out the questions in sequence. The Company reserves the right to address only those questions relevant to the agenda item under consideration at that time. The questions that were not related to the relevant agenda item would be addressed after the close of the Meeting in accordance with the procedures previously stated. In the event that a large number of questions are submitted, the Company reserves the right to consider and select questions as appropriate. Any questions that cannot be addressed during the Meeting due to time limitations, the Company would publish the responses on the Company’s website together with the publication of the minutes of this Meeting.

The Company provided shareholders with the opportunity to propose agenda items for the Annual General Meeting and/or to submit questions in advance. However, no shareholders proposed any additional agenda items or submitted any advance questions.

The Company recorded the meeting in the form of video media. The Company would publish the Minutes of Meeting together with the votes for each agenda item on the Company’s website within 14 days from the Meeting date or by May 6, 2026.

Ms. Somruthai Sengsri asked the Meeting if any shareholders had any queries regarding the Meeting’s procedures or the voting.

Since there was no question raised, the Chairman then proposed the Meeting to consider the following agenda items:

Agenda Item 1 To acknowledge the operating results of the Company and the Form 56-1 One Report for the year 2025

The Chairman appointed Mr. Pisan Ratchakitprakarn, Managing Director, to present the details of the Company's operating results and the Form 56-1 One Report for the year 2025 to the Meeting.

Mr. Pisan Ratchakitprakarn reported the Company's operating results for the year 2025, details of which appeared in the 2025 Form 56-1 One Report distributed to the shareholders together with the invitation letter of this Meeting, which can be summarized as follows:

Financial Performance and Revenue Proportion

In 2025, the Company generated revenue from freight of the Company in the total amount of Baht 2,929.64 million. The Company has also enhanced the efficiency of its revenue structure distribution, as follows:

The Company generated revenue from marine logistics service in the total amount of Baht 1,294.97 million, equivalent to 44.20 percent of the Company's total revenue. Despite a decrease in freight rates, the Company was still able to maintain a high vessel utilization rate at 98.39 percent.

The Company generated revenue from land logistics service in the total amount of Baht 1,634.67 million, equivalent to 55.80 percent of the Company's total revenue, reflecting a significant growth of 6.49 percent, particularly in the cold chain logistics segment, which expanded significantly.

Comprehensive Income Statement

Marine logistics service: The gross profit from marine logistics services was Baht 189.87 million, or equivalent to 14.66 percent. The Company continued to emphasize energy-efficient shipping strategies to maintain its profitability amid the appreciation of the Thai Baht.

Land logistics service: The gross profit from land logistics service was Baht 331.02 million, or equivalent to 20.25 percent, which was higher than 16.82 percent in 2024, driven by effective route management and fuel cost control.

Net Profit: In 2025, the Company reported net profit of Baht 233.17 million, representing a net profit margin of 7.96 percent, which decreased from 10.63 percent in 2024. This was primarily due to reduced performance in the marine logistics segment, driven by decreases in average freight rates and shipping volumes, which significantly reduced the gross profit of the Company's marine logistics segment. Although the land logistics service performance was stronger and profitability improved, the Company and its subsidiaries were impacted by the appreciation of the Thai Baht against the US Dollar, the primary currency for logistics operations. This resulted in lower revenue and profit when exchanged into Thai Baht.

Financial Position and Operating Results for the Year 2025

Total Assets: As of December 31, 2025, the Company and the subsidiaries had assets in total of Baht 4,239.16 million, decreased by Baht 311.07 million, or equivalent to 6.84 percent from 2024. The

primary factors were the depreciation of vessels and equipment, including the accounting impact arising from the appreciation of the Thai Baht on the translation of assets denominated in US Dollars.

Total Liabilities: The Company and the subsidiaries had debts in total of Baht 1,281.18 million, decreased by Baht 217.69 million, or equivalent to 14.52 percent from 2024. The main reason was the repayment of loans in accordance with the repayment schedule, resulting in lower interest expenses, and reflecting the Company's careful and precise funding structure management.

Total Shareholders' Equity: At the end of 2025, the total shareholders' equity was Baht 2,957.99 million. Although it slightly decreased by 3.06 percent due to dividend payments and the impact of financial statement translation, the Group's capital base remained strong relative to its level of liabilities.

Financial Ratios

Comparison of the financial ratio of the Company of 2024 and 2025 was as follows:

| | 2024 | 2025 | Increase / decrease |
|---|-------------|-------------|----------------------------|
| Current Ratio (times) | 0.96 | 1.16 | 0.20 |
| Liquidity Ratios (times) | 0.83 | 1.03 | 0.20 |
| Accounts Receivable Turnover (times) | 12.22 | 11.70 | -0.52 |
| Average Collection Period (days) | 29.46 | 30.76 | 1.30 |
| Debt-to-Equity Ratio (times) | 0.49 | 0.43 | -0.06 |
| Interest-Bearing Debt to Equity Ratio (times) | 0.39 | 0.32 | -0.07 |
| ROA (percent) | 9.26 | 7.58 | -1.68 |
| ROE (percent) | 11.17 | 7.76 | -3.41 |

- **Liquidity:** The Current Ratio increased to 1.16 times, reflected that the Company had sufficient current assets to meet its short-term liabilities.
- **Capital Structure:** The Debt-to-Equity (D/E) Ratio decreased to 0.43 times, and the interest-bearing debt to equity ratio declined to 0.32 times, mainly due to the gradual repayment of loans according to schedule. This had strengthened the Company's financial position and reduced its interest burden.
- **Collection Efficiency:** The Company maintained its average collection period at approximately 30.76 days, which was in line with its credit policy range of 25 to 35 days.

The Collective Action Coalition against Corruption: CAC

Regarding the Collective Action Coalition against Corruption or CAC, the Company received CAC certification at the end of 2019 and successfully renewed such certification for the second time in the fourth quarter of 2025. The Company had successfully obtained its second renewal certification.

The Company still realized the importance of the anti-corruption issue and had communicated and publicized about the anti-corruption policy including guidelines for compliance with such policy, both internally and externally to stakeholders.

Throughout 2025, the Company regularly conducted training sessions for personnel on anti-corruption. In addition, the Anti-Corruption Committee held meeting to review and improve the policies, as well as to assess corruption risks.

As a result of the policy implementation, the Company could operate with transparency, honesty, and ethically under the umbrella of good corporate governance. In 2025, there were no complaints or whistleblower reports related to corruption from any stakeholders.

Mr. Pisan Ratchakitprakarn asked the Meeting if any shareholders had any queries or opinions. There was no further question raised; thus, the Chairman requested the Meeting to acknowledge the Company's operating results and the Form 56-1 One Report for the year 2025.

Agenda Item 2 To consider and approve the Statement of Financial Position and the Profit and Loss Statements for the fiscal year ended December 31, 2025

The Chairman appointed Mr. Sakchai Rutchakitprakarn, Assistant to Managing Director – Accounting & Finance, to present the details of the Company's Statements of Financial Position and Profit and Loss Statements for the Accounting Period ended December 31, 2025 to the Meeting.

Mr. Sakchai Ratchakitprakarn reported to the Meeting that according to Section 112 of the Public Limited Companies Act, B.E. 2535 (1992) and Clause 37 of the Company's Articles of Association, the Company was required to prepare the statements of financial position and profit and loss statements in order to propose such to the Annual General Meeting of Shareholders for approval.

In this regard, the Audit Committee Meeting No. 1/2026 held on February 23, 2026, had reviewed the Company and its subsidiaries' Statements of Financial Position and Profit and Loss Statements for the accounting fiscal year ended December 31, 2025, which had been audited and certified by the Company's Auditor. The Committee agreed that the reports were correct, complete, and reliable. The disclosure was accurate and could be summarized as follows:

| Details | Amount (Baht) |
|-----------------------------|------------------|
| Total Assets | 4,239,162,449.95 |
| Total Liabilities | 1,281,177,448.99 |
| Total Shareholder's Equity | 2,957,985,000.96 |
| Total Revenue | 2,929,636,571.11 |
| Net Profit (of the Company) | 231,435,952.33 |
| Earnings per share | 0.45 |

In addition, the Board of Directors Meeting No. 1/2026 held on February 23, 2026, had considered the Company's Statements of Financial Position and Profit and Loss Statements and agreed with the opinion of the Audit Committee. The Board of Directors deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the Company's Statements of

Financial Position and Profit and Loss Statements for the Accounting Period ended December 31, 2025, that had been audited and certified by the Company's auditor and the Audit Committee.

Mr. Sakchai Ratchakitprakarn asked the Meeting if any shareholders had any queries or opinions regarding this agenda item. There was no further question raised; thus, the Chairman requested the Meeting to consider and approve the Statements of Financial Position and the Profit and Loss Statements for the fiscal year ended December 31, 2025.

In this regard, the Chairman informed the Meeting that this agenda item would be approved by a majority vote of shareholders attending the Meeting and casting their votes (Excluding abstention).

Resolution: The Meeting considered the matter and resolved to approve the Company's Statements of Financial Position and Profit and Loss Statements for the fiscal year ended December 31, 2025, as proposed, with a majority vote from the total number of votes of the shareholders attending the Meeting and casting their votes, as follows:

| | | | |
|--|-------------|---------------------------------|------------|
| 48 Shareholders attending the Meeting, totaling 365,737,061 shares | | | |
| Approved | 365,737,061 | votes, equivalent to | 100.0000 % |
| Disapproved | 0 | vote, equivalent to | 0.0000 % |
| Abstained | - | vote, not being counted as vote | |
| Voided | - | vote, not being counted as vote | |

For agenda item 2, there were additional 2 shareholders attending the Meeting. The total number of shareholders in attendance and eligible to vote before this agenda item was 48 persons, representing 365,737,061 shares.

Agenda Item 3 To consider and approve the Dividend Payment for the Operating Results of the Year 2025

The Chairman appointed Mr. Sakchai Ratchakitprakarn, Assistant to Managing Director – Accounting & Finance, to present the details of the dividend payment for the year 2025 to the Meeting.

Mr. Sakchai Ratchakitprakarn informed the Meeting that the Company had a policy to pay a dividend of no less than 25 percent of its net profit from the separate financial statements after deduction of tax and legal reserves and other reserves (if any). However, the dividend payment may be changed depending upon the Company's operation, financial statements, liquidity, and necessity of the working capital usage, investment and business expansion plan, market environment, suitability, and other factors relating to the operation and management of the Company.

In this year, the Board of Directors proposed to pay dividends from retained earnings and the operating results for the year 2025 at a rate of 0.30 Baht per share, totaling Baht 155,375,031.90, equivalent to 373.42 percent of the net profit from the separate financial statements, which was in accordance with the Company's dividend payment policy.

In this regard, the Company paid the interim dividend from retained earnings as of December 31, 2024 at the rate of Baht 0.10 per share, totaling Baht 51,791,677.30 on December 9, 2025 according to a resolution of the Board of Directors Meeting No. 5/2025 held on November 11, 2025.

Accordingly, the dividend payment proposed to the Meeting would be at the rate of Baht 0.20 per share, totaling Baht 103,583,354.60.

The dividend payment at the rate of Baht 0.20 per share was derived from the net profit and retained earnings from business operations under the Board of Investment Promotion (BOI) with an exemption of corporate income tax. The individual shareholders would not receive a tax credit for the dividend payment according to Section 47 bis of the Revenue Code.

The Company would distribute dividends to shareholders whose names appeared on the list of shareholders entitled to receive dividends (Record Date) on March 10, 2026, and would pay such dividends on May 15, 2026.

In addition, the Company would omit the allocation of legal reserve, as the Company had legal reserves in an amount not less than that required by the law.

The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval of the payment of dividends for the year 2025 and the omission of the allocation of legal reserves as proposed.

Mr. Sakchai Ratchakitprakarn then asked the Meeting if any shareholders had any queries or opinions regarding this agenda item. There was no question raised; thus, Mr. Sakchai Ratchakitprakarn requested the Meeting to consider and approve the dividend payment and omission of the appropriation of legal reserve for the year 2025 as proposed.

In this regard, the Chairman informed the Meeting that this agenda item would be approved by the majority vote of shareholders attending the Meeting and casting their votes (Excluding abstention).

Resolution: **The Meeting considered the matter and resolved to approve the allocation of the dividend payment of the year 2025 and the omission of the appropriation of legal reserve for the year 2025, as proposed, with a majority vote from the total number of votes of the shareholders attending the Meeting and casting their votes, as follows:**

| | | | |
|--|-------------|---------------------------------|------------|
| 48 Shareholders attending the Meeting, totaling 365,737,061 shares | | | |
| Approved | 365,737,061 | votes, equivalent to | 100.0000 % |
| Disapproved | 0 | vote, equivalent to | 0.0000 % |
| Abstained | - | vote, not being counted as vote | |
| Voided | - | vote, not being counted as vote | |

Agenda Item 4 **To consider and approve the election of directors to replace those who will retire by rotation in 2026**

The Chairman appointed Mr. Manit Nitiprateep, Chairman of Nomination and Remuneration Committee to present the details of the election of directors in replacement of the directors who will retire by rotation in 2026 to the Meeting.

- Translation-

Mr. Manit Nitiprateep informed the Meeting that pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 15 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the directors had to retire, and if the number of directors was not a multiple of three, the number of directors closest to one-third shall retire. In this year, there were the directors who would retire by rotation as follows: -

1. Mr. Chaiwat Thongkamkoon Independent Director / Chairman
2. Mr. Asdsathai Rattanadilok Na Phuket Independent Director / Member of the Audit Committee / Member of the Nomination and Remuneration Committee
3. Mr. Sakchai Ratchakitprakarn Director / Chairman of the Risk Management Committee

In this regard, in order to be in line with the Principles of Good Corporate Governance and to allow the shareholders to consider and vote for this matter freely, Mr. Manit Nitiprateep invited the 3 retiring directors to wait outside the meeting room.

Mr. Manit Nitiprateep reported to the Meeting that the Nomination and Remuneration Committee's Meeting No. 1/2026 held on February 23, 2026, excluding the members who had stakes in this agenda item, considered suitability of the persons who would be elected as the directors by consideration of substantial criteria, e.g. having no prohibited qualifications of being the Company's directors in accordance with the Public Limited Companies Act B.E. 2535 (1992), morals, ethics, knowledge, ability, expertise, and experience and suitability in various fields of being the directors and continuity in the performance of duties. The Nomination and Remuneration Committee's Meeting therefore resolved to propose to the Board of Directors to then present to the 2026 Annual General Meeting of Shareholders to consider and approve the election of the 3 directors who would retire by rotation to return to office for another term as follow:

1. Mr. Chaiwat Thongkamkoon Independent Director / Chairman
2. Mr. Asdsathai Rattanadilok Na Phuket Independent Director / Member of the Audit Committee / Member of the Nomination and Remuneration Committee
3. Mr. Sakchai Ratchakitprakarn Director / Chairman of the Risk Management Committee

In addition, Mr. Manit Nitiprateep further reported to the Meeting that the Company had announced through the Company website, the opportunity for the shareholders to propose the name of a qualified person to be a candidate for the Company's director nomination process from November 7, 2025 to February 7, 2026. However, none of the shareholders proposed a person to be a candidate.

Therefore, the Board of Directors Meeting No. 1/2026 held on February 23, 2026, excluding the directors who had interests in this agenda item, agreed with the Nomination and Remuneration Committee to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the election of the 3 directors who retired by rotation, namely 1. Mr. Chaiwat Thongkamkoon 2. Mr. Asdsathai Rattanadilok Na Phuket 3. Mr. Sakchai Ratchakitprakarn to return to their office for another term.

The 3 persons who were nominated as directors went through a screening process or the careful and cautious consideration of the Board of Directors and each had full qualifications according to the Company's Articles of Association, the Public Limited Companies Act B.E. 2535 and the securities and exchange laws, including the relevant rules and regulations, as well as being suitable for the Company's business operations. In addition, they are knowledgeable, competent, and experienced, and possess expertise, and were able to devote their time and talent to the highest benefit of the Company, shareholders, and all stakeholders. Therefore, they were considered appropriate to hold the position of the Company's directors.

In addition, Mr. Chaiwat Thongkamkoon and Mr. Asdsathai Rattanadilok Na Phuket, who were nominated for appointments as independent directors, were considered by the Board of Directors and deemed to possess the qualifications required by relevant laws and regulations concerning independent directors. The Board concluded that both nominees were capable of expressing independent opinions and performing their duties in accordance with the applicable laws, rules, regulations, and corporate governance principles, with a commitment to protecting the best interests of all shareholders.

Mr. Manit Nitiprateep asked the Meeting if any shareholders had any queries or opinions. There was no question raised; thus, Mr. Manit Nitiprateep requested the Meeting to consider and approve individually the election of the directors who would retire by rotation.

In this regard, Mr. Manit Nitiprateep informed the Meeting that this agenda item would be approved by the majority votes of shareholders attending the Meeting and casting their votes (Excluding abstention).

Resolution: The Meeting considered the matter and resolved to approve individually the election of the directors who would retire by rotation as proposed with the following votes:

1. Mr. Chaiwat Thongkamkoon

The Meeting considered the matter and resolved with a majority vote of the total number of votes of the shareholders attending the Meeting and casting their votes to approve the re-election of Mr. Chaiwat Thongkamkoon as the Independent Director / Chairman for another term, as follows:

| | | | |
|--|-------------|---------------------------------|------------|
| 48 Shareholders attending the Meeting, totaling 365,737,061 shares | | | |
| Approved | 365,737,061 | votes, equivalent to | 100.0000 % |
| Disapproved | 0 | vote, equivalent to | 0.0000 % |
| Abstained | - | vote, not being counted as vote | |
| Voided | - | vote, not being counted as vote | |

2. Mr. Asdsathai Rattanadilok Na Phuket

The Meeting considered the matter and resolved with a majority vote of the total number of votes of the shareholders attending the Meeting and casting their votes to approve the re-election of Mr. Asdsathai Rattanadilok Na Phuket as the Independent Director / Member of the Audit Committee /

Member of the Nomination and Remuneration Committee for another term, as follows:

| | | | | |
|--|-------------|--------|---------------------------|------------|
| 48 Shareholders attending the Meeting, totaling 365,737,061 shares | | | | |
| Approved | 365,737,061 | votes, | equivalent to | 100.0000 % |
| Disapproved | 0 | vote, | equivalent to | 0.0000 % |
| Abstained | - | vote, | not being counted as vote | |
| Voided | - | vote, | not being counted as vote | |

3. Mr. Sakchai Ratchakitprakarn

The Meeting considered the matter and resolved with a majority vote of the total number of votes of the shareholders attending the Meeting and casting their votes to approve the re-election of Mr. Sakchai Ratchakitprakarn as the Director / Chairman of the Risk Management Committee for another term, as follows:

| | | | | |
|--|-------------|--------|---------------------------|------------|
| 48 Shareholders attending the Meeting, totaling 365,737,061 shares | | | | |
| Approved | 365,737,061 | votes, | equivalent to | 100.0000 % |
| Disapproved | 0 | vote, | equivalent to | 0.0000 % |
| Abstained | - | vote, | not being counted as vote | |
| Voided | - | vote, | not being counted as vote | |

Mr. Manit Nitiprateep informed the Meeting that from the voting, the Meeting passed a resolution approving the re-election of the 3 directors return to office as directors and members of the sub-committees for another term, and invited the 3 directors to return to the meeting room.

Agenda Item 5 To consider and approve the remuneration of the Board of Directors and the Sub-Committee for the year 2026

The Chairman appointed Mr. Manit Nitiprateep, the Chairman of the Nomination and Remuneration Committee, to present the details of the remuneration of the Board of Directors and Sub-Committees for the year 2026 to the Meeting.

Mr. Manit Nitiprateep reported to the Meeting that, pursuant to Section 90 of the Public Limited Companies Act B.E. 2535 (1992) and Article 16 of the Company's Articles of Association, directors had the right to receive the remuneration in forms of meeting allowance, pension, bonus, or other benefits as specified in the Articles of Association or as approved by the shareholders' meeting, which could be determined in the exact amount or in principle, and as to be set forth from time to time or until any changes otherwise. In addition, directors had the right to receive allowance, and other benefits as per the Company's regulations.

The remuneration of the Board of Directors and the Sub-Committees for the year 2025 was approved by the resolution of the 2025 Annual General Meeting of Shareholders on April 24, 2025, within the amount not exceeding Baht 8,000,000, divided into monthly remuneration, meeting allowance and gratuity without any other benefits. Such remuneration was actually paid in the year 2025, totaling Baht 4,807,353.35.

- Translation-

The Nomination and Remuneration Committee's Meeting No. 1/2026 held on February 23, 2026, considered and determined the remuneration of the Company's directors by taking into account the appropriateness of the duties and responsibilities of the directors in relation to the overall operation of the Company, and comparing such with other companies in similar business and similar size. The Committee deemed appropriate to propose the Board of Directors for further submission to the 2026 Annual General Meeting of Shareholders to consider and approve the remuneration of the Board of Directors and the Sub-Committees for the year 2026 in a total amount not exceeding Baht 8,000,000, which was the same as the previous year, comprising of monthly remuneration, meeting allowance and gratuity without any other benefits.

The details of the 2026 monthly remuneration and meeting allowance, which was the same as the year 2025, were as follows:

| Position | Types of Remuneration | |
|--|-----------------------------|---------------------------------|
| | Monthly Remuneration (Baht) | Meeting Allowance (Baht / Time) |
| 1. Monetary remuneration | | |
| The Board of Directors | | |
| - Chairman | 50,000 | 5,000 |
| - Director | 15,000 | 5,000 |
| The Audit Committee | | |
| - Chairman of the Audit Committee | 10,000 | 2,500 |
| - Audit Committee Members | 5,000 | 2,500 |
| The Executive Committee | | |
| - Chairman of the Executive Committee | 30,000 | 2,500 |
| - Executive Committee Members | 5,000 | 2,500 |
| The Nomination and Remuneration Committee | | |
| - Chairman of the Nomination and Remuneration Committee | 5,000 | 2,500 |
| - Nomination and Remuneration Committee Members | 2,500 | 2,500 |
| The Risk Management Committee | | |
| - Chairman of the Risk Management Committee | None | None |
| - Risk Management Committee Members | None | None |
| 2. Other remuneration and benefits excluding meeting allowances | | |
| | None | None |

Remark: Gratuity of directors was within the power of the Board of Directors for further consideration and allocation.

Mr. Manit Nitiprateep then asked the Meeting if any shareholders had any queries or opinions regarding this agenda item. There was no question raised; thus, the Chairman requested the Meeting to consider and approve the remuneration of the Board of Directors and Sub-Committees for the year 2026.

The resolution of this agenda item required not less than two-thirds (2/3) of the total votes of shareholders who attended the Meeting.

Resolution: The Meeting considered the matter and resolved to approve the Remuneration of the Board of Directors and Sub-Committees for the year 2026, as proposed, with votes of no less than two-thirds (2/3) of the votes of the shareholders attending the Meeting as follows:

48 Shareholders attending the Meeting, totaling 365,737,061 shares

| | | | | | |
|-------------|-------------|--------|---------------------------|----------|---|
| Approved | 365,737,061 | votes, | equivalent to | 100.0000 | % |
| Disapproved | 0 | vote, | equivalent to | 0.0000 | % |
| Abstained | 0 | vote, | equivalent to | 0.0000 | % |
| Voided | - | vote, | not being counted as vote | | |

Agenda Item 6 To consider and approve the appointment of Company's auditor for the year 2026 and determination of the audit fee

The Chairman appointed Mr. Manit Nitiprateep, Chairman of the Audit Committee, to present the details of the appointment of the Company's auditor and determination of the audit fee for the year 2026 to the Meeting.

Mr. Manit Nitiprateep reported that Section 120 and Section 121 of the Public Limited Companies Act B.E. 2535 (1992), as well as Article 39 of the Company's Articles of Association, specified that the auditor shall be appointed at every Annual General Meeting of Shareholders, and such meeting may re-appoint the auditor. The audit fee shall also be determined at the meeting of shareholders. In any event, the auditor must not be the Company's director, staff, employee or hold any position in the Company.

According to the Audit Committee's Meeting No. 1/2026 held on February 23, 2026, the meeting considered and selected the Company's auditor by considering performance, independence of the auditor and audit fee, and provided the opinion and proposed to the Board of Directors to propose to the shareholder's meeting to consider and appoint any one of the following auditors from D I A International Audit Co., Ltd. to be the auditor of the Company and its subsidiary for the year 2026:

- 1) Ms. Suphaphorn Mangjit Certified Public Accountant No. 8125; or
- 2) Mr. Wirote Satjathamnukul Certified Public Accountant No. 5128; or
- 3) Ms. Somjintana Pholhirunrat Certified Public Accountant No. 5599; or
- 4) Mr. Nopparoek Pissanuwong Certified Public Accountant No. 7764

Mr. Nopparoek Pissanuwong, was the auditor who signed in the Company's financial statements for 2 years from fiscal year 2024 and performed duties as an auditor well. The proposed auditors had no relationship and/or conflict of interest with the Company and its subsidiary, executives, major shareholders, or related persons of such persons.

In this regard, The Company and its subsidiaries engaged the services of the same audit firm. The Board of Directors would ensure the timely preparation of the financial statements. The audit fee for the year 2026 for the Company and its subsidiaries was set at a total of Baht 2,520,000. Based on this amount, the audit fee for the Company was Baht 1,240,000, which was the same as the previous year, while the audit fee for the subsidiaries was Baht 1,280,000, representing a decrease of Baht 30,000 from 2025.

Comparison of the audit fees for the Company and its subsidiaries for 2025 and 2026 was as follows:

| Company | Audit Fee | | Increase / Decrease | % |
|------------------------------------|------------------|------------------|------------------------|--------------|
| | Year 2025 | Year 2026 | | |
| AMA Marine Public Company Limited) | 1,240,000 | 1,240,000 | - | - |
| AMA Logistics Company Limited | 710,000 | 710,000 | - | - |
| TSSK Logistics Company Limited | 510,000 | 510,000 | - | - |
| Autologis Company Limited | 90,000 | 60,000 | -30,000 | -33.33 |
| Total | 2,550,000 | 2,520,000 | -30,000 | -1.18 |

Remark: Other expenses related to performance, which consist of allowances, travel expenses, overtime expenses, international phone calls and food and accommodation expenses (in the case of traveling to stay overnight or to other provinces), would be charged on an actual basis. In 2025, there were no non-audit service fees.

The Board of Directors Meeting No. 1/2026 held on February 23, 2026, resolved to approve such in accordance with the Audit Committee's opinion and deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of auditors and the determination of the auditor's remuneration for the year 2026 as detailed above.

Mr. Manit Nitiprateep then asked the Meeting if any shareholders had any queries or opinions regarding this agenda item. There was no question raised; thus, the Chairman requested the Meeting to consider and approve the appointment of the Company's auditor and determination of the audit fee for the year 2026.

In this regard, the Chairman informed the Meeting that this agenda item would be approved by the majority votes of shareholders attending the Meeting and casting their votes (Excluding abstention).

Resolution: The Meeting considered the matter and resolved to approve the appointment of the Company's auditor and determination of the audit fee for the year 2026, as proposed, with a majority vote from the total number of votes of the shareholders attending the Meeting and casting their votes, as follows:

| | | | |
|--|-------------|---------------------------------|------------|
| 50 Shareholders attending the meeting, totaling 365,737,161 shares | | | |
| Approved | 365,737,161 | votes, equivalent to | 100.0000 % |
| Disapproved | 0 | vote, equivalent to | 0.0000 % |
| Abstained | - | vote, not being counted as vote | |
| Voided | - | vote, not being counted as vote | |

For agenda item 6, there were additional 2 shareholders attending the Meeting. The total number of shareholders in attendance and eligible to vote before this agenda item was 50 persons, representing 365,737,161 shares.

Agenda Item 7 Other Matters (if any)

There was no other matter proposed to the Meeting.

The Chairman then asked the Meeting if any shareholders had any queries or opinions regarding this agenda item.

No additional queries were made by any shareholders. The Chairman then expressed appreciation to the shareholders for attending the Meeting and declared the Meeting adjourned.

The Meeting was adjourned at 15.05 hrs.

-Signature- Chairman
(Chaiwat Thongkamkun)

-Signature- Secretary
(Mr. Sakchai Rutchakitprakarn)